

Berlin Adlershof City of Science, Technology, and Media presented to Union of the Baltic Cities, UBC Business Commission







Location

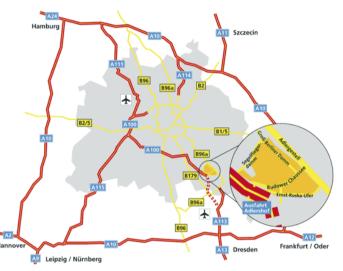
- Approx. 8 miles (15 km) to downtown Berlin
 Two Airports
- Tegel
- Schönefeld (BER; Berlin Brandenburg Airport)²¹

Excellent access to public transport

- 4 x urban railway, "S-Bahn" (30 minutes to downtown Berlin)
- 2 x tramways, "Tram" / "Straßenbahn"
- 2 x bus lines

Highway

• Exit "Adlershof" (15 minutes to downtown Berlin)

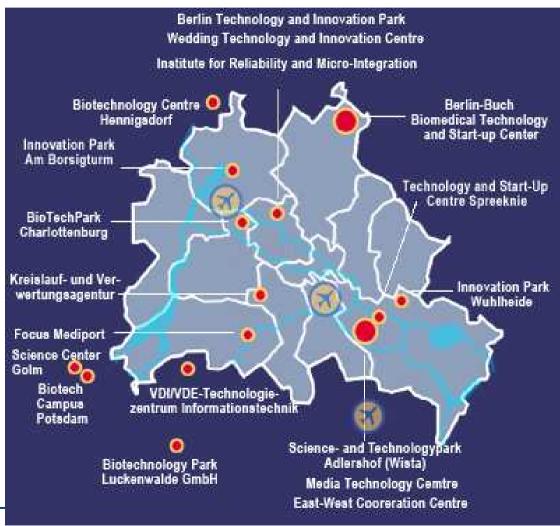




Him Berlin Adlershof

Berlin-Brandenburg: Science and Technology Parks / Technology Centres

- density of the scientific infrastructure is unique in Germany
- this infrastructure provides the best conditions for technology-oriented companies
- 14 Technology Centers







History

- First airfield for motorised aircrafts in Germany
- Foundation of the German Testing Institute for Aeronautics (DLV, Predecessor of DLR)
- First institute for the German Academy of Science in Adlershof
- Foundation of the guard regiment for the East German Ministry of State Security (since 1967 guard regiment "Feliks E. Dzierzynski")
- East German television established



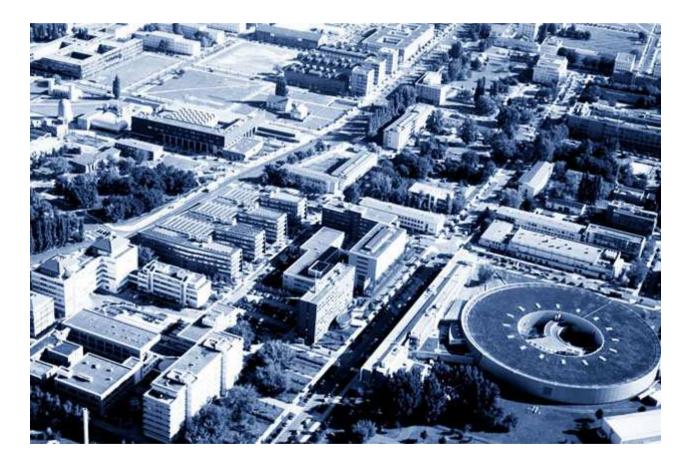


History

- **1990** Reunification of Germany. The Academy of Science and the East German state television both closed by the end of 1991
- **1991** Decision to build a Science and Technology Park in Adlershof Evaluation and establishment of non-university scientific institutes First start-up companies Decision to move the Humboldt University's Natural Science Institutes to Adlershof
- **1993** Adlershof designated as development area



Adlershof Today



Him Berlin Adlershof

Adlershof in Figures

Area of development

420 hectares (1,038 acres)

Total number of

Institutes	17
Companies	954
Staff	14,942
Students	8,438







Adlershof in Figures

Science and Technology Park

11 non-university scientific institutes (1,760 employees)6 Humboldt University institutes (1,056 employees; 8,034 students)445 technology oriented companies (5,286 employees)

Media City 146 companies (1,763 employees)

Industrial Estate

363 companies (4,969 employees)





Public and private investment in Adlershof (1991 – 2012)

	1991 - 2005		2006 - 2012		Gesamt	
	Mio. EUR	%	Mio. EUR	%	Mio. EUR	%
nvestitionen in Infrastruktur nvestitionen und Kosten des Entwicklungsträgers)	503	34%	167	20%	670	29%
vestment in Wissenschaftsinstitute lumboldt-Universität und außeruniversitäre stitute)	506	34%	60	7%	566	24%
nvestments WISTA MANAGEMENT	290	19%	72	9%	362	15%
Private Investments	197	13%	541	64%	738	32%
ΓΟΤΑL	1496	100%	840	100%	2336	100%
*HU: 246 Mio.€ IGAFA: 320 Mio.€ (ges	ch.)					<u> </u>

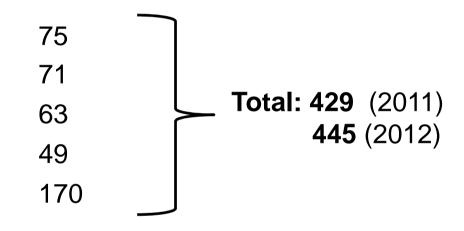


Berlin Adlershof

Sustainable Development

Companies in the Science and Technology Park

IT and Media Biotechnology and Environment Photonics and Optics Microsystems and Materials Services



Turnover in 2011/2012 Subsidies in 2011/2012

€ 592 M€ / 637 M€ € 33 M€ / 31 M€





Non-University Research Institutes

Leibniz Association

- FBH Ferdinand Braun Institute for High Frequency Technology
- IKZ Institute for Crystal Growth
- ISAS Institute for Analytical Science
- MBI Max-Born Institute for Nonlinear Optics and Short Pulse Spectroscopy

Fraunhofer Association

• FOKUS – Fraunhofer Institute for Open Communication Systems

Helmholtz Association

- DLR German Aerospace Center: Institute for Space Sensor Technology and Planetary Exploration, Institute for Transport Research
- Helmholtz-Center for Materials and Energy: Electron Storage Ring BESSY II, Institute for Silicon Photovoltaics





Non-University Research Institutes

General

- BAM Federal Institute for Materials Research and Testing
- Dept. I, "Analytical Chemistry; Reference Materials"
- BTU Brandenburg Technical University Cottbus, workgroup Air Chemistry
- PTB National Institute of Natural and Engineering Sciences Berlin Adlershof, Photon Radiometry Department



Technology Fields

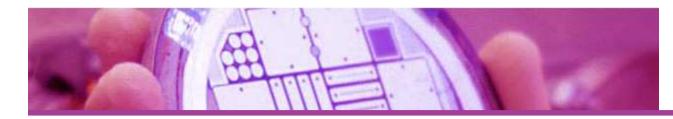


Photonics and Optics Photovoltaics/Energy

Microsystems and Materials

IT and Media

Biotechnology and Environment





Photonics and Optics Fields of Competence

- Laser technology including laser medicine technology
- Optoelectronics including photovoltaic
- Spectrometry and Sensors
- Technical optics
- Synchrotron radiation
- Optical, electron beam, and X-ray analysis
- Telecommunication, fibers





Photovoltaics

Highlights of the Institutes and Companies



- Facility design, financing
- EMC filter for photovoltaic installations
- **xantrex** Rectifiers, controllers, systems



- Association of research institutes on renewable energies (1,500 staff)
- Headquartered in Adlershof



Silicor • Utilization of UMG Si for solar cell production



Microsystems and Materials Fields of Competence

- Semiconductor crystals
- Reference Materials
- Special Materials
- Catalysts
- Chemical analysis
- Microsystems
- Precision engineering
- High vacuum technology



Microsystems and Materials

The Network "Center for Microsystems Technology"



Association of Berlin Research Institutes

• Goals:





- Comprehensive project management
- Development of microsystems technologies and products
- Manufacture of prototypes
- Production of small scale series
- Functional analysis of products
- Consulting and training for companies
- Partnership in education
- Management located in Berlin Adlershof





IT and Media Fields of Competence

- Production technologies
- Software Engineering
- ICT for healthcare
- Ambient intelligence
- Security technologies
- Transport and logistics
- Multimedia



Biotechnology and Environment Fields of Competence

- Water, soil, and air analysis
- Analytics
- Biotechnology products and procedures development
- Pharmaceutics and Medicine
- Energy-saving processes



Centres, Real Estate, Investment





Innovation and Business Incubation Centre

- Specific "incubation infrastructure"
- Benefits for start-ups: business plan consulting; office and conference services; financial consulting for grants and loans; agency for advancement and financing
- Platform for contacts and co-operations
- Floor space in total: 21,159 m²
- Incubation-Rate since 1991: over 200 companies



International Business Incubator OWZ Berlin-Adlershof

- Business Incubation with the focus on East-West business
- More than 30 companies from 12 countries: Belarus, Czech Republic, France, Great Britain, Hungary, India, Kazakhstan, Pakistan, Poland, Russia, Ukraine
- Established 1997
- Floor space in total: 13,104 m²



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Technology Centres

Photonics and Optics Photovoltaics Microsystems and Materials IT and Media Biotechnology and Environment

- Special technology infrastructure
- Flexible office and laboratory area
- High quality community and service facilities
- Floor space in total: 110,000 m²





IT and Media

New Centre (ZIM3)

- Floor space in total: 6.761 m² (for about 25 enterprises)
- Investment: 8.6 Million euro
- Start of Construction: December 2009
- Completion: April 2010





Microsystems and Materials

New Centre (ZMM)

- Floor space in total: 6.500 m²
- Special infrastructure with labs, clean room (1.050 m²), offices, pre-installed network for gases, central cooling system, high-speed communication network
- Investment: 30.5 Million euro
- Start of Construction: May 2009
- Completion: May 2011





Photovoltaic

New Centre (ZPV)

- Floor space in total: approx. 8,000 m²
- Investment: approx. 26 Million euro
- Start of Construction: October 2009
- Completion: June 2012

Photovoltaic technology (PV) has emerged as a field of technology in Adlershof within three years. As a consequence of the rapid growth PV, WISTA MANAGEMENT has decided to have a new technology centre built.







Rental Space

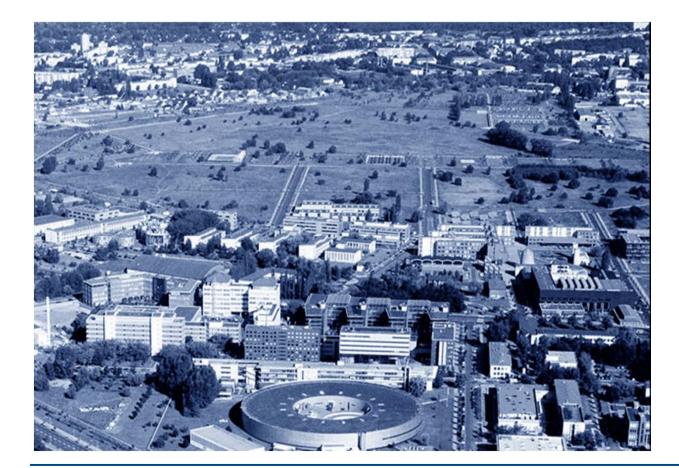
- Space in new buildings (Technology Centers), redeveloped old buildings and old facilities
- Minimum floorspace: 20 m²
- Maximum rental space per building: 500 m²
- Monthly rental price:
 - hall > 6.50 €/m²
 - office $> 7.50 \notin m^2$
 - laboratory $> 9.50 \notin m^2$
- Operating/additional costs per month approx. 2.50 €/m² (office use)
- Security deposit: 3 months net rent

(Sales tax not included)





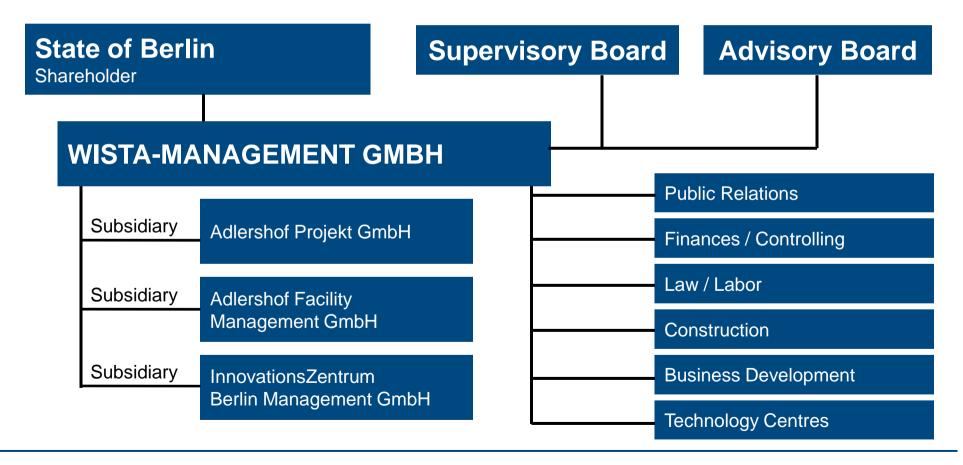
Organisation







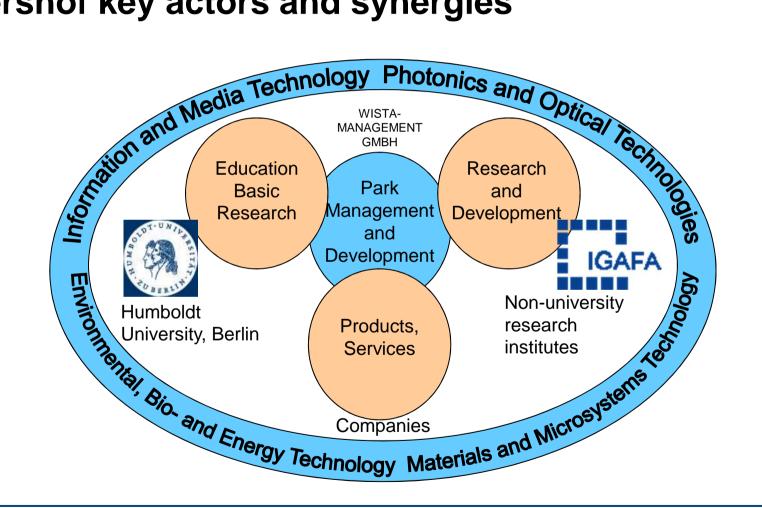
WISTA-MANAGEMENT GMBH







Adlershof key actors and synergies







Growth Cycle

Generation/Seed	Incubation	Growth	Expansion	
University	IGZ/OWZ	Technology Centres	Productive	
Research Institutes			Environment	

Companies





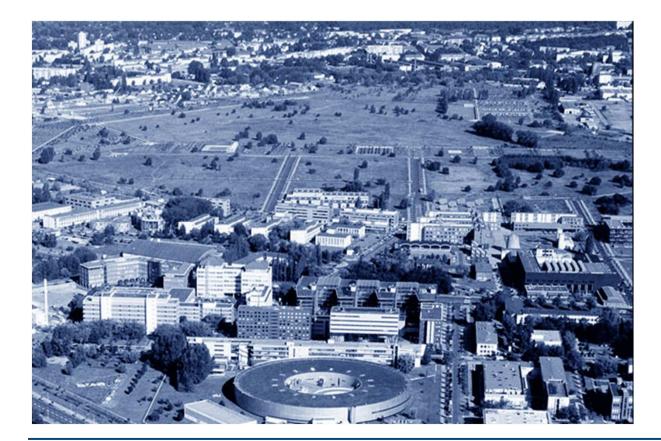








Some success criteria







Success Criterion: Strong policy support



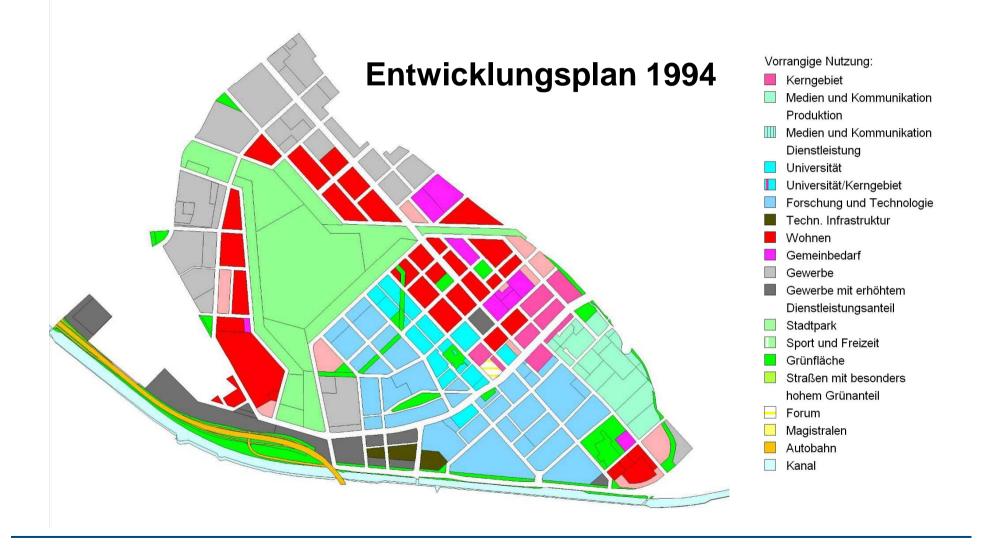
Area of development = Development zone

420 hectares (1,038 acres)

A legal act for a designated, protected "development zone"



Him Berlin Adlershof





Education

Basic Research

Natural Science Institutes

and

Hill Berlin Adlershof

Success Criterion: 3-ple helix structure

Research and Development Non-university scientific institutes

Park Management and Development WISTA-MANAGEMENT GMBH

Products and Services Small and mediumsized enterprises





Success Criterion: Profile, Image and Brand

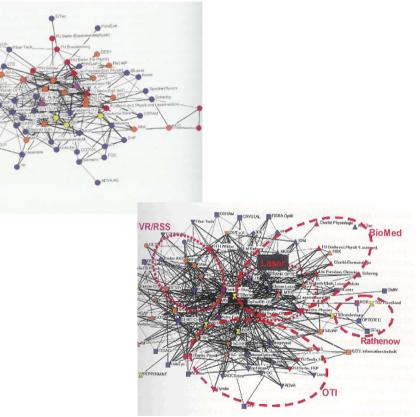
Long term development strategy

Clear strategic orientation on scientific, technology and economic profile

Awareness of available and necessary skills

Target oriented marketing and acquisition

Consequent growth alongside the selected profile



Regional Network OptecBB, 2000 and 2005 (Sydow et al., 2007)





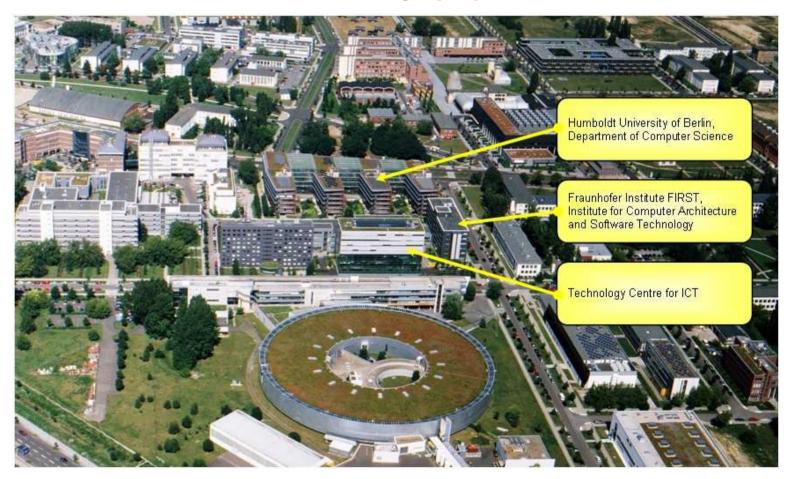
Success Criterion: Proximity (photonics)







Success Criterion: Proximity (IT)







Success Criterion: growth phases connected

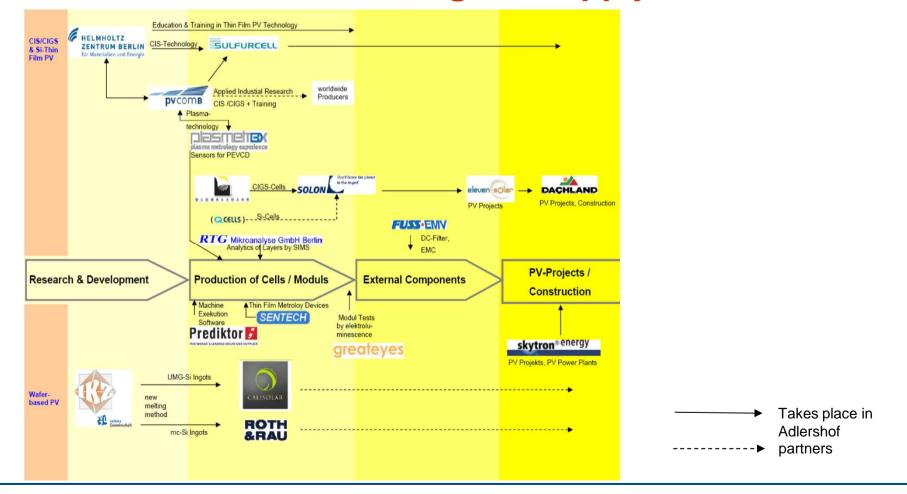
Generation/Seed	Incubation	Growth	Expansion
University Research Institutes	IGZ / OWZ	Technology Centres	Productive Environment
Companies			
Advisory service	Coaching	Infrastructure	Project development
Support	Networks	Marketing	Internationalization
Financing 12 – 18 p.a.	90	Trade shows, Events 340	approx 20 (premesis)

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Success Criterion: Coverage of supply chain







Success Criterion: Space for growth on site







Success Criterion: space for growth on-site







Success Criterion: Strong GA/EFRE support

First incubator 1991 with 5 companies on 1,000 m² newspapers argued:

"Potemkin in Adlershof" "Adlershof – smoke and mirrors"







Success Criterion finance model: Increasing private investment

	1991 - 2005		2010	
	Mio. EUR	%	Mio. EUR	%
Infrastructure Investment	495.0	35	+ 70	14
Investment in Res. Institutes	426.9	30	+ 10	2
Investments WISTA	233.1	17	+ 70	14
Private Investments	197.2	14	+ 350	69
Investments Service provider	56.2	4	+ 5	1
TOTAL	1,408.5	100	505	100



Services







WISTA-MANAGEMENT GMBH Services for Companies

- Comprehensive building infrastructure
- Favorable rent and additional expenses
- Incubation and promotion of start-ups, Consultation for grants and loans, etc.
- Joint project development
- Participation in specialized networks
- Communication services
- Service Packages
- International contacts and support
- Local job exchange
- Conference and event services
- Participation/organization of exhibitions and fairs





Services for Foreign Companies

- Quick start via
 - Network services
 - International incubation service
 - Soft landing packages
 - Excellent High Tec Facilities
 - Lab and related office space at low rents for SME
 - Flexibility
 - Berlin Subsidies
 - Investment subsidies
 - Research subsidies
 - Personel recruitment subsidies





Adlershof "Market Access Point"

Service Offers	Target Group	Service Provider
 Access Office: fully equipped office in the STP premises; free of charge for 3-5 days to test the market Initial market information in the related tech-field provided by park management Preparation and organization of company meetings on request Secretary and back up office on request; Access to special networks 	 Potential clients from partner STP abroad (SME, larger companies, institutions) Potential investors 	 WISTA- MANAGEMENT GMBH: Bus. Development Team, Technology Center Management Team





Berlin Business Welcome Package

Service Offers 7	Target Group	Service Provider
ISDN, PC, Internet)	Start-up support for companies coming to and settling in Berlin	 Berlin Partner WISTA- MANAGEMENT GMBH



Him Berlin Adlershof

Why Adlershof?

- Education, research, and innovative companies in dynamic clusters
- Leading performance of the Business Incubation Centre
- Special technology infrastructure
- Flexible office and laboratory rental space
- Plots: buy and long-term lease, project development
- High quality community and service facilities
- Highly qualified staff
- Efficient networks
- Established basis for business with the international market
- Low costs in Berlin
- Favorable financial options



Him Berlin Adlershof

Urban Hinterland

The District of Treptow-Köpenick

- Berlin's largest and very scenic district in the south-east
- High-quality housing estates
- Shopping Centres, nurseries, schools, restaurants, sports facilities in a dense neighborhood
- Cultural highlights (Old Town of Köpenick with a beautiful baroque castle on the waterfront, Treptower Park)
- Large forests and numerous lakes





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